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Future-Proof Your Post-COVID Career: The One Skill That Can't be Outsourced, Offshored, or Al'd

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# **Our Story: Data-Driven Creative Problem-Solving for Sales**



# Why?

MARK DONNOLO
Managing Partner... and Art School MBA



#### We are rethinking sales.

SalesGlobe is a data-driven, creative problem-solving firm for sales that solves your most important sales challenges.

- Go-to-Market
- Sales Organization Design
- Sales Capacity and Goal Design
- Talent Assessment and Planning
- Strategic Account Programs
- Sales Compensation
- Quota Setting
- Technology Readiness



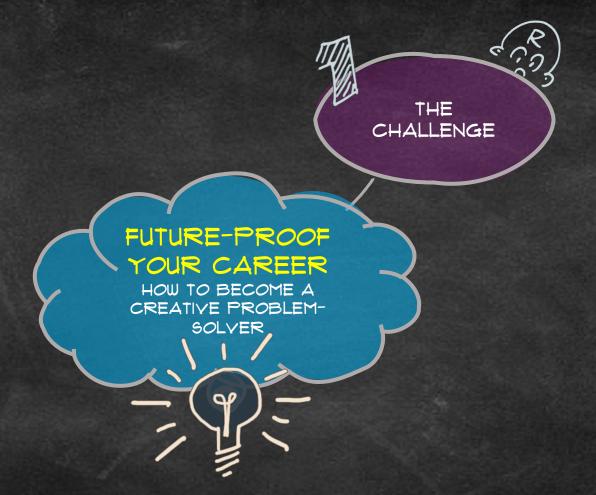












# THE FUTURE IS UNCERTAIN AND EVOLVING QUICKLY





#### PRE 2020

- · MARKETS ARE MOVING
- PRODUCTS, SERVICES, LIFESTILES CHANGING
- IMPOSSIBLE TO KEEP UP WITH TECH SINUS
- YOUR FUTURE CAREER MAY NOT EXIST YET
- JOBS ARE GETTING DOWNSIZED AND COMMODITIZED
- GETTING OFFSHORED AND AZID

#### COVID/POST COVID

- FEAR AND OPPORTUNITY WILL DRIVE BUSINESS DECISIONS
- LOWER COST OF WORKING REMOTE (TRAVEL, COMM REAL ESTATE) WILL BE TEMPTING (FOR NOW)
- . REMOTE WORKERS WILL LOSE COLLABORATION
- · COMPANIES WILL LOSE CONNECTION WITH THEIR TBAMS
- · PRODUCTIVITY WILL DIP
- THE EMPLOYEE VALUE PROPOSITION
  WILL CHANGE FOR ROLES THAT
  DEPEND ON CONNECTION

OUR TRADITIONAL CAREER FOUNDATIONS ARE CRACKING

# THE LAST FRONTIER (SO FAR)



YOUR ABILITY TO CREATIVELY SOLVE PROBLEMS



... IN A DATA-DRIVEN WAY



... TO GET IMPACT



... IN YOUR OPGANIZATION ISSE



... IN YOUR LIFE





# WHERE WERE YOU WHEN YOU THOUGHT OF YOUR LAST GREAT IDEA?



FUTURE-PROOF CREATIVE PRINCIPLE

WALK AWAY FROM THE PROBLEM

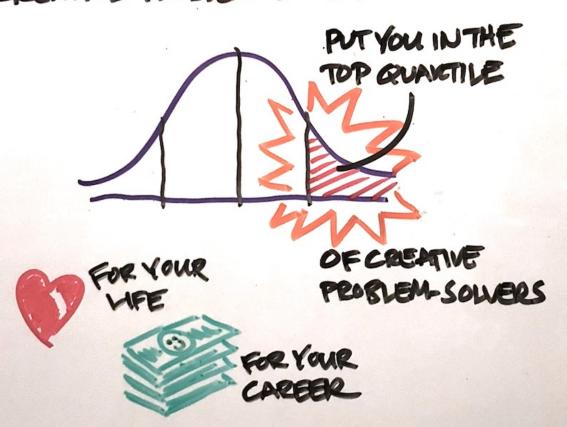




# MY GOAL FOR YOU

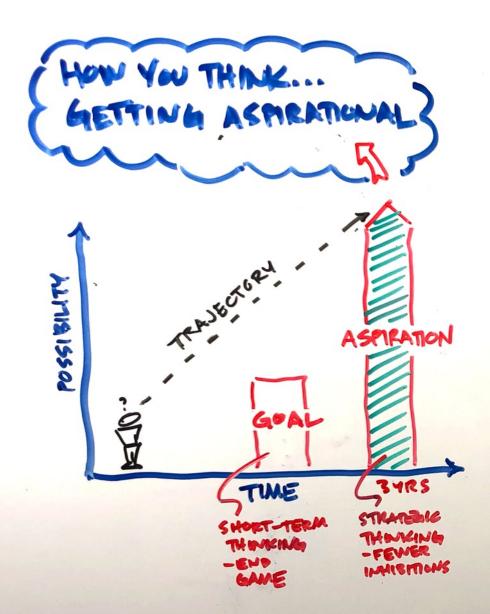


MAKE YOU A BETTER DATA-DIEIVEN
CREATIVE PROBLEM-SOLVER



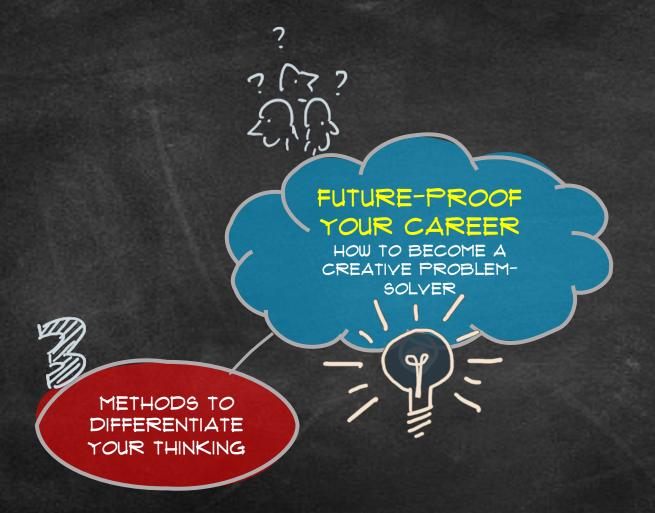
# WHAT ARE YOUR ASPIRATIONS?





- · WHAT ARE YOU TOLERATING? · CARGER · LIFE
- · WHAT EXCITES YOU?
- WHERE DO YOU WANT TO BE?
- · WHEN?
- · HEALTHY FRUSTVATION









#### **Understanding the Story**

#### What...

are the pain points?

#### How and When...

did it happen and develop?

#### Who...

was involved?

#### Where...

was it happening?

#### Why...

was it done this way?

#### What...

- Frozen engine.
- No oil

#### How and When...

- Car just stopped
- Had prior accident and repairs
- Changed the oil recently but no oil?

#### Who...

- Auto association- incorrect diagnosis
- Repair shop after the prior accident

#### Where...

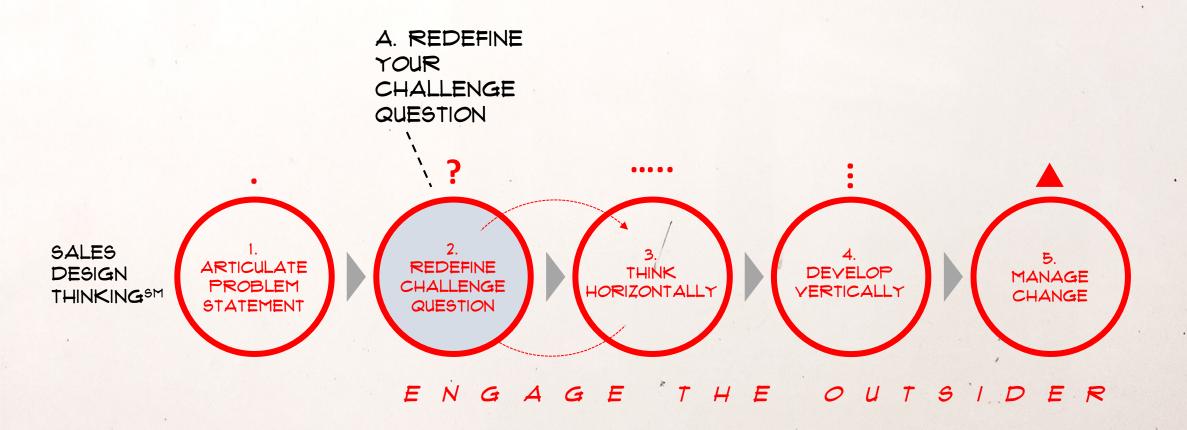
- Engine froze in NC but repairs in GA
- Subsequent oil changes in GA

#### Why...

- Prior shop was in a hurry
- Missed the rag in the engine

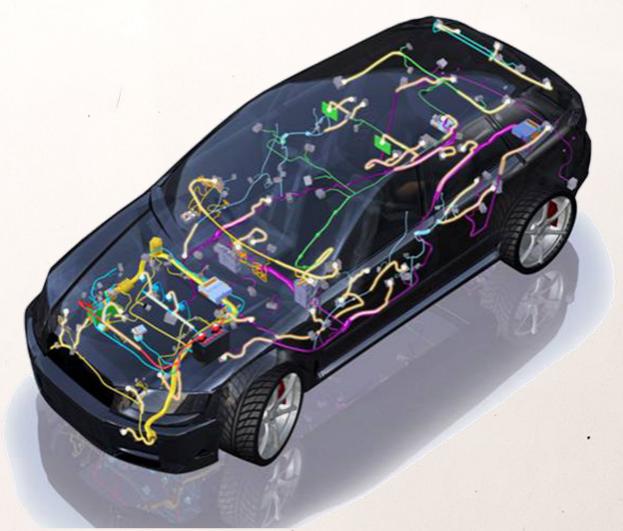
# LET'S LOOK AT 3 OF MY FAVORITE WAYS TO DIFFERENTIATE YOUR THINKING





# THE COMPANY'S PROBLEM AUTOMOTIVE ELECTRONICS INDUSTRY



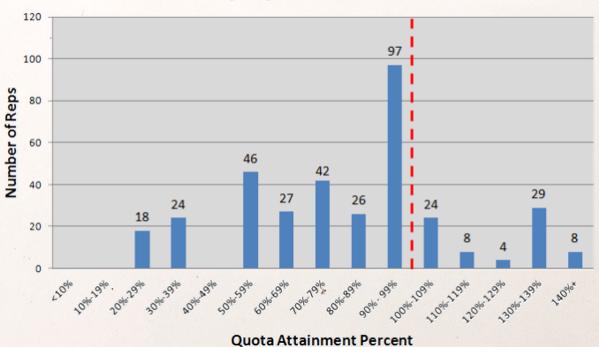


## WHAT THEY SAW



# Lagging Quota Attainment for Professional Services Team-The Company's Future

#### **Number of Reps by Quota Attainment Level**



# THEIR PROBLEM STATEMENT



We need to SPIF the

primary sales team to

create leads for

Professional Services.

# BUT WHAT'S THE REAL CHALLENGE?



#### What...

are the pain points?

#### **How and When...**

did it happen and develop (the story)?

#### Who...

was involved (executives, roles)?

#### Where...

was it happening (globally, regions)?

#### Why...

was it done this way?

Understanding the Story

## THIS WAS IN THE FIRST MEETING ...





#### What...

- PS creates stickiness and expansion for core products sold by the primary sales team.
- Too many PS reps were below quota (only 20% attaining) dragging company performance.

#### How and When...

- Company started with core electronics.
- Acquired a company that provided PS to differentiate competitively.
- The primary organization was slow to adopt leading to lagging performance.

#### Who...

- Those who brought PS in on leads dramatically expanded their customer business.
- Those who tried to sell it themselves or delayed, missed the boat and lost deals.

#### Where...

- In deals where sellers from the primary sales team weren't believers in the power of PS.
- The message wasn't getting across to the team overall or to sellers who were new.

#### Why...

- The primary sales organization thought PS created risk in their deals or would slow them down.
- The primary sales organization was paid on short-term metrics, so speed was critical.
- But the PS team could prove that it actually accelerated and expanded deals.



#### **Understanding the Story**

#### What...

are the pain points?

#### How and When...

did it happen and develop (the story)?

#### Who...

was involved (executives, roles)?

#### Where...

was it happening (globally, regions)?

#### Why...

was it done this way?

#### Creating a Solution Vision

#### What...

is a successful outcome?

#### **How and When...**

could it happen (at once, over time)?

#### Who...

should be involved (executives, roles)?

#### Where...

should this happen (globally, regions)?

#### Why...

would it be beneficial or be resisted?



# Creating a Solution Vision

#### What...

- Raise PS sales organization quota performance (50% to 70%)
- Increase lead generation from the primary sales team.
- Grow revenue per customer for the company.

#### **How and When...**

- Communicating the upside from PS to the primary sales organization.
- Immediately across the organization.

#### Who...

- The primary sales organization.
- The roles that primary and PS should play in the sales process.

#### Why...

- A benefit to shareholders with increased, predictable growth.
- To sales with higher win rate and greater customer expansion.
- To the primary sales team with greater rewards for generating PS leads that close.



#### **Redefined Challenge Question**

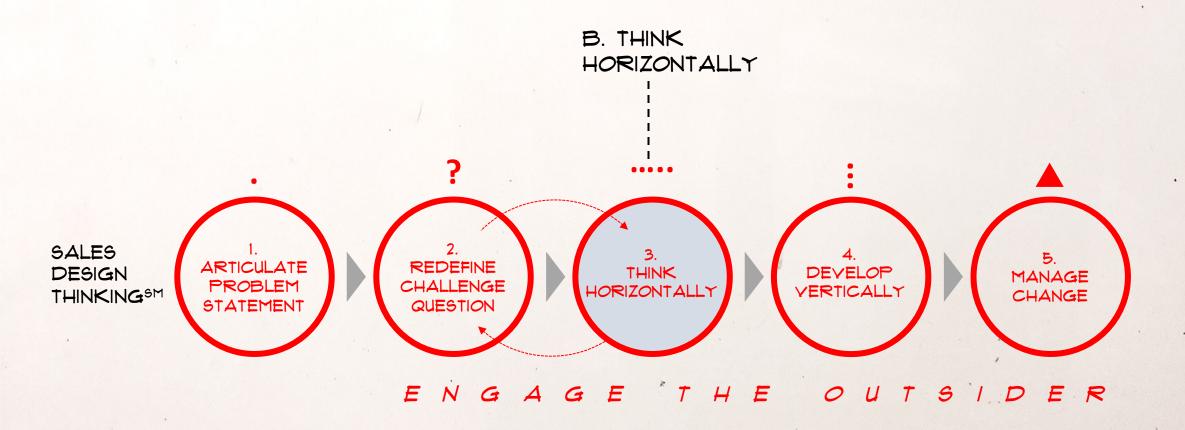
How can we develop a solution that:

- Communicates the benefits of generating PS opportunities,
- defines the roles and rules of engagement for primary and PS,
- rewards primary sales reps for generating PS leads and
- drives increased, predictable growth for the company?

THIS SIMPLE METHOD CHANGED HOW THE ORGANIZATION APPROACHED THE PROBLEM...

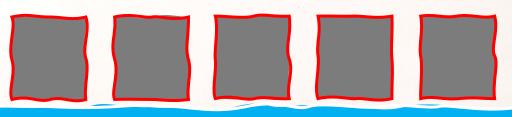
# LET'S LOOK AT 3 OF MY FAVORITE WAYS TO DIFFERENTIATE YOUR THINKING





# THINKING HORIZONTALLY EXPANDS YOUR MIND





Generate options to address the decision points.

HORIZONTAL THINKING

VERTICAL THINKING

Develop selection options into solutions.



#### **Redefined Challenge Question**

How can we develop a solution that:

- Communicates the benefits of generating PS opportunities,
- Defines the roles and rules of engagement that primary and PS, should play in the sales process,
- rewards primary sales reps for generating PS leads and
- drives increased, predictable growth for the company?



# Communicates the benefits

WHAT IS communicating?



# Communicates the benefits

# WHAT IS communicating?

**Audience** 

Voices we know

Message

**Vehicles** 

**Positioning** 

**Frequency** 

**Trust** 

**Feedback** 

**Truth** 

Reinforcement

**Proof** 

**Schedule** 

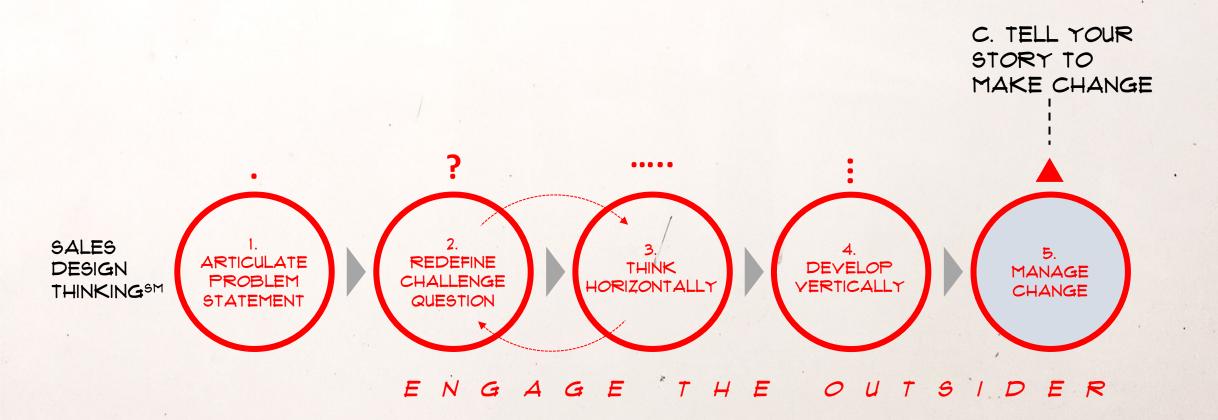
**Clarity** 

**Pattern** 

Etc., Etc., Etc...

# LET'S LOOK AT 3 OF MY FAVORITE WAYS TO DIFFERENTIATE YOUR THINKING





## STORIES ARE IMPORTANT BECAUSE ...





THEY LEVERAGE OUR PRIMAL WIRING







WE ENGAGE WITH STORIES

STORIES MOTIVATE ACTION







SETTING

THE CURRENT

STATE



60% OF EMPLOYEES ARE WORKING REMOTELY



AND 76% SAY
THEY WANT TO
CONTINUE WORKING
REMOTELY, AT
LEAST PART TIME

SalesGlobe and WorldatWork surveyed 380 employers and 1,400 employees about their back-to-work plans and we found an interesting story...



INVESTMENT IN REMOTE.

A LARGE PORTION OF EMPLOYERS ARE ACCELERATING INVESTMENT IN:

VIRTUAL CONFERENCING: 95%

WILL GO TO THE DATA-DRIVEN, CREATIVE PROBLEM-SOLVERS...

THE FUTURE OF SALES

WHAT'S YOUR BACK-TO-WORK PLAN FOR CUSTOMER INNOVATION AND EMPLOYEE RETENTION?

EXPECTATIONS.

BUT COMPANIES
ANTICIPATE ONLY
34% WILL CONTINUE
WORKING
REMOTELY

RETENTION RISK

77% OF EMPLOYERS
WILL MAKE REMOTE
WORK POLICIES MORE
FLEXIBLE

32% OF EMPLOYEES

WON'T RETURN TO

WORK OR WILL LOOK FOR A NEW JOB IF

THEIR EMPLOYER

DOESN'T ALLOW

REMOTE WORK

10RE NETWORK SECURITY: 70%

FUTURE INNOVATION DEFICIT?

BUT ONLY A SMALL PORTION IN:
PROJECT MANAGEMENT 22%
INTERNAL COMMUNICATION 36%

WHILE LARGE POPULATIONS OF IDEA-GENERATING EMPLOYEES TRY TO COLLABORATE AND CREATE AT A DISTANCE



60% OF WORKING REMOTELY



AND 76% SAY CONTINUE WORKING LEAST PART TIME

employers and 1,400 employees about their back-to-work plan and we found an

CLIMAX

POTENTIAL TURNOVER

COLLABORATION DEFICIT

INNOVATION DEFICIT

34% WILL CONTINUE

RROBLEM

SETTING



CHARACTER

77% OF EMP OYERS ZEMOTE WORK POLICIES MORE

RISING ACTION

MPLOYEES WON'T RETURN TO WORK OR WILL LOOK FOR A NEW JOB IF THEIR EMPLOYER DOESN'T ALLOW REMOTE WORK

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WHILE LARGE POPULATIONS OF IDEA-GENERATING EMPLOYEES TRY TO COLLABORATE AND CREATE AT A DISTANCE

THE FUTURE OF SALES WILL GO TO THE DATA-DRIVEN, CREATIVE PROBLEM-SOLVERS.

WHAT'S YOUR BACK-TO-WORK PLAN FOR

REVENTION?

BACK-TO-WORK PLAN

EMPLOYEE VALUE PROPOSITION

COLLABORATION SOLUTIONS

BEING INTENTIONAL AND ACTION-ORIENTED







### MY FAVORITE PRINCIPLES TO THINK WITH





PROTECT TIME TO THINK



LOOK AT BARRIEKS AS CREATIVE ENABLERS



WALK AWAY FROM THE PROBLEM

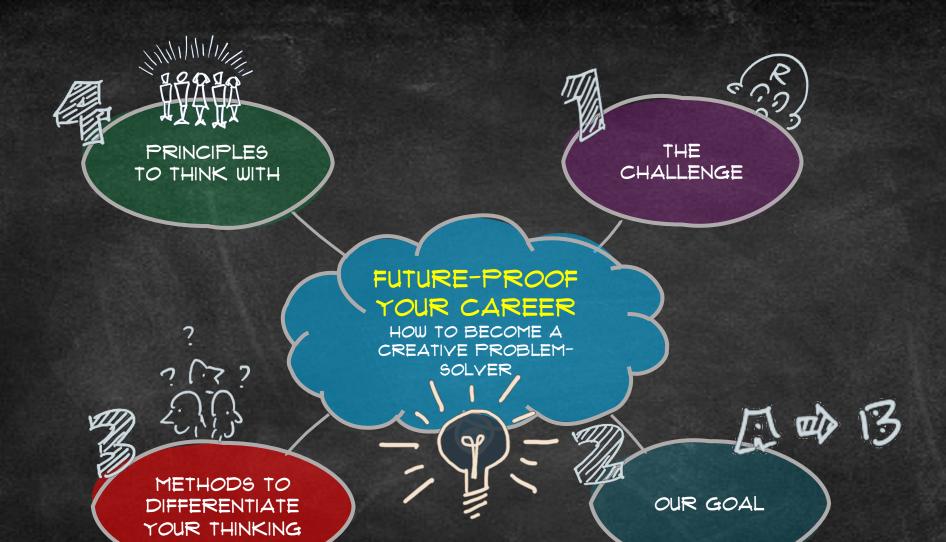


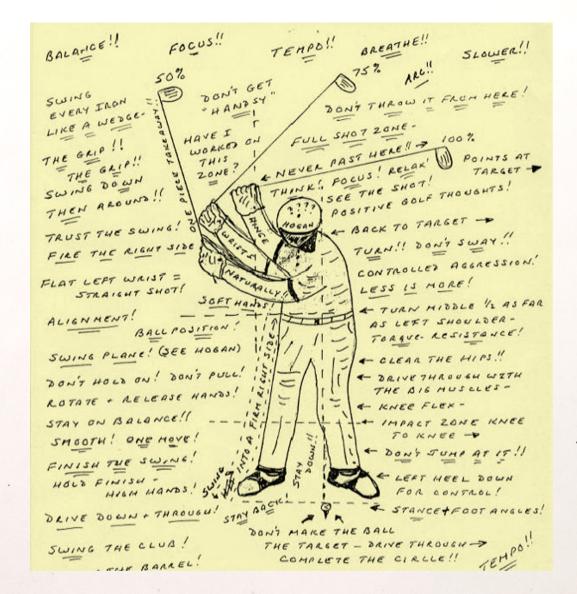
GET COMFORTABLE BEING LOST



S ENGAGE THE OUTSIDER









# PUTTING IT INTO ACTION

- Try a step at a time incorporated into your work
- Make it natural, not mechanical
- Build your creative muscle memory into how you think

## **Thank You!**



For more, please visit SalesGlobe.com or call us at 770 337 9897



Sales Globe Rethink Sales Podcast

**Strategic Sales Compensation Report Card** 

How to Grow Your Accounts in the New Economy- Salesman Podcast

The Four Phases of COVID-19 Recovery for Sales

How to Hit 300% Quota- Salesman Podcast

Accelerating into 2021: Quotas, Compensation, and Enablement- Evolvers Podcast

How to Build a Better Sales Compensation Plan

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